

Honor, Integrity, Cooperation & Professionalism

### MEMORANDUM

Date: 09/14/23

To: Board Directors

Attn: Matt Furrer

President

From: Fire District Staff

Subject: Final Budget for FY 23/24

## **BOARD OF DIRECTOR'S BRIEFING PAPER**

#### ISSUE:

Staff is asking the Board of Directors to review and approve the Final Budget for Fiscal Year 2023/2024.

### **BACKGROUND:**

Each year Staff develops a budget describing the anticipated revenue and estimated expenses for the District. This year the Budget Committee has reached an agreement that the Final Budget is ready for approval by the Board of Directors.

#### DISCUSSION:

Fiscal Year 2023/2024 Final Budget provides for a balanced budget where revenue exceeds expenses.

#### **ALTERNATIVES:**

Make recommendations to adjust the budget, and hold a special meeting to approve the budget prior to the legally established deadlines.

| <u>IMPACTS</u> (Consider potential consequences related to each of the concern for proposed alternatives):   | ie following areas of |
|--|-----------------------|
| Fiscal – It is necessary for the District to pass a budget for year in order to continue daily operations.   | or the new fiscal     |
| $oxed{oxed}$ Operational – An approved budget will allow field operation without any interruption.   | ons to continue       |
| ∠ Legal – The Board of Directors is legally obligated to pass<br>October of each year. The District is also obligated to file an a<br>with the County of Fresno in October, 2023.                                      |                       |
| Labor - NA   | * *                   |
| ☐ Sociopolitical - NA  |                       |
| ☐ Policy - NA  |                       |
| ☐ Health and safety - NA   |                       |
| ☐ Environmental - NA   |                       |
| ☐ Interagency - NA   |                       |
|  |                       |
| RECOMMENDATION:  |                       |
| It is recommended by Staff that the District Board of Director's appresented. It is also recommended that any Board Member make approve the Final Budget for Fiscal Year 2023/2024 and accept the current fiscal year. | es a motion to        |
| APPROVED:  |                       |
| Ri   | 7/14/23               |
| -  | ate                   |

# FRESNO COUNTY FIRE PROTECTION DISTRICT

# FY 2023/2024



**FINAL Budget** 

Presented on: 09/20/2023

#### **BUDGET NARRATIVE**

#### **Goals and Highlights:**

- Balanced budget, revenue exceeds expenses.
- Maintains current daily staffing and operational levels.
- Provides for facility capital improvement projects.
- Provides for the purchase of capital equipment: fire engines, command/inspector vehicles, and grant projects.
- Identifies specific restricted allocated balances for various capital improvement projects.
- Identifies cash carry forward balance. Cash utilized to pay bills during first five months of the fiscal year prior to Teeter payments being received.
- Provides staff with the tools necessary to develop District Response Time Goals as per the Strategic Plan.
- Provides staff with the tools necessary to develop strategies to maintain the District's ISO rating.
- Work with government agencies to explore all avenues of funding to improve fire protection services.

## **REVENUE PROJECTIONS**

| 3000 Property Tax Revenue   |   | \$23,915,446 |
|---|---|--------------|
| 3100 Property Assesments (MNTA & CFD)   |   | \$245,823    |
| 3380 Interest Income  |   | \$252,000    |
| 4969 Transition Fees  |   | \$160,292    |
| Grant Revenue 4977 Volunteer Fire Assistance 4979 Community Development Block Grants 4986 Department of Homeland Security (DHS) 4988 Air Pollution Control District (APCD) 4987-04 FEMA, Assistance to Firefighters (AFG)     | \$19,976<br>\$0<br>\$124,756<br>\$60,000<br>\$0   | \$204,732    |
| Fire Prevention 5001 Fire Report Fees 5002 Firework Permit Fees 5003 Cost Recovery Fees 5004 Protection/Planning Fees 5005 Jury & Witness Fees  | \$1,300<br>\$25,000<br>\$12,000<br>\$395,000<br>\$250   | \$433,550    |
| Services-Other Agencies 5039 Fire Protection Contracts 5039-13 Fresno County MOU  | \$3,905,654<br>\$1,752,285  | \$5,657,939  |
| Training Center 5101 Training Services 5102 FCC Reimbursement   | \$20,000<br>\$459,000   | \$479,000    |
| 5150 Shop Services  |   | \$120,000    |
| Other Income 5206 Rents 5207 Assistance By Hire 5208 Office of Emergency Services 5209 First Responder Fees/Med. Aid 5210 Other Sales 5211 Miscellaneous 5214 Rebates 5215 Refunds 5216 Donations 5219 Returned Check Charges | \$14,229<br>\$300,000<br>\$415,000<br>\$20,000<br>\$30,000<br>\$2,000<br>\$15,000<br>\$11,000<br>\$2,500<br>\$1,500 | \$811,229    |

# EXPENDITURE PROJECTIONS

| Contractual Specialized Services                                    |                      |                    |
|---|----------------------|--------------------|
| 7294-01 CAL FIRE Schedule A Agreement (See Appendix A)              |                      | \$25,069,518       |
| 7294-02 Fresno City Fire Agreement                                  |                      | \$96,215           |
| 7294-05 Merced County Fire Agreement                                |                      | \$12,500           |
| 7294-06 Firebaugh City Fire Agreement                               |                      | \$25,000           |
| 8002 Fresno County MOU Volunteer Company Support                    |                      | \$70,000           |
| 0507-01 Hume Lake (HLVFD)   | \$10,000             |                    |
| 0507-02 Mountain Valley (MVFD)                                      | \$10,000             |                    |
| 0507-03 Pine Ridge (PRVFD)  | \$10,000             |                    |
| 0507-04 Huntington Lake (HLVFD)                                     | \$10,000             |                    |
| 0507-05 Big Creek (BCVFD)   | \$10,000             |                    |
| 0507-06 Other MOU Agency Repair Services                            | \$20,000             |                    |
| 8100-01 Other Agency Repair Services                                |                      | \$35,000           |
| Repairs and Maintenance   |                      | •                  |
| 7202 Maintenance - General (Minor) Equipment                        |                      | \$10,000           |
| 7203 Maintenance - Communications (Radio Equipment)                 |                      | \$15,000           |
| 7204-01 Maintenance - Vehicle (Automotive)                          |                      | \$600,000          |
| 7204-02 Vehicle Striping  |                      | \$0                |
| 7204-03 Vehicle Refurbishment                                       |                      | \$30,000           |
| 7204-04 Diesel Exhaust Fluids                                       |                      | \$4,000            |
| 7205 Maintenance - Auto Defibrillator                               |                      | \$1,500            |
| 7206 Maintenance- SCBA/TIC/Air Monitor/Jaws/Small Engine            |                      | \$35,000           |
| 7220 Maintenance- Structure/Improvements/Grounds                    |                      | \$140,000          |
| Painting, repairing and minor                                       |                      |                    |
| modification of buildings, heating                                  |                      |                    |
| systems, water and fuel systems.                                    |                      | <b>#</b> 4.440.000 |
| Labor and Related Costs   | <b>#</b> 00.000      | \$1,449,000        |
| 6200-01 PCF/Boards Members  | \$38,000             |                    |
| 6200-02 Schedule C HR Software                                      | \$20,000             |                    |
| 6200-03 Fire Inspectors (3 Inspectors/1 Senior)                     | \$246,000            |                    |
| 6200-04 IT Administrator  | \$95,000             |                    |
| 6200-05 Benefits  | \$145,000<br>\$5,000 |                    |
| 6200-06 Unemployment Payments 6200-09 PCF Heavy Equipment Operators | \$5,000<br>\$0       |                    |
| 6200-11 Uniforms-PCF/Sch C  | \$14,000             |                    |
| 6200-17 Official Staff  | \$133,000            |                    |
| 6200-13 Heavy Equipment Mechanic                                    | \$300,000            |                    |
| 6200-15 Equipment Services Assistants (Parts) & (Fire Equip.)       | \$105,000            |                    |
| 6200-16 Administration Officer                                      | \$120,000            |                    |
| 6200-17 Fleet Services Technician (Graphics)                        | \$92,000             |                    |
| 6200-18 Special Projects Analyst                                    | \$0                  |                    |
| 6200-20 Administrative Analyst                                      | \$66,000             |                    |
| 6220 Payroll Tax Expense  | \$70,000             |                    |
| Travel and Transportation   | Ψ10,000              |                    |
| 7413 Transportation - Travel  |                      | \$27,000           |
| 7413-01 Transportation/Travel Claim                                 | \$25,000             | Ψ27,000            |
| 7413-02 Transportation Mileage                                      | \$1,000              |                    |
| 7413-03 Historical Engine   | \$1,000              |                    |
| 7414 Fuel   | ÷ : ,000             | \$466,500          |
| 7414-01 Gasoline  | \$80,000             | ,                  |
| 7414-02 Diesel  | \$375,000            |                    |
| 7414-03 Red Dyed Diesel (Dozer & Tractors)                          | \$8,500              |                    |
| ,   | • •                  |                    |

| 7414-03 BOE Diesel Fuel Taxes                                    | \$3,000            |                 |
|--|--------------------|-----------------|
| Firefighting Clothing/Equipment                                  |                    |                 |
| 7025-01 PPE Clothing   |                    | \$100,000       |
| 7025-02 Personal Safety Equipment Inspection/Repairs             |                    | \$100,000       |
| 7025-03 Personal Safety Supplies                                 |                    | \$25,000        |
| 7025-04 Firefighting Foam  |                    | \$35,000        |
| Legal and Professional   |                    |                 |
| 7295 Professional & Specialized Services                         |                    | \$66,000        |
| 7295-03 Professional Technical                                   | \$61,000           |                 |
| 7295-04 Professional Services, Legal                             | \$5,000            |                 |
| 7295-05 Professional Services, Accounting                        | \$20,000           |                 |
| 7300 District Legal Fees - General                               |                    | \$80,000        |
| General Utilities  | <b>#</b> 450 000   | \$284,000       |
| 7430-01 Electrical   | \$150,000          |                 |
| 7430-02 Natural Gas  | \$32,000           |                 |
| 7430-03 Propane  | \$30,000           |                 |
| 7430-04 Waste Collection   | \$38,000           |                 |
| 7430-05 Water Service  | \$34,000           | <b>#404 700</b> |
| 7034 Insurance, All Types  | <b>#</b> 00.000    | \$481,739       |
| 7075-01 Workers Compensation                                     | \$80,000           |                 |
| 7075-02 General Liability  | \$401,739          |                 |
| Communications   |                    | <b>#</b> 00 000 |
| 7040-01 Telephone Services                                       |                    | \$30,000        |
| 7040-02 Long Distance Fees                                       |                    | \$500           |
| 7040-03 Cellular Services  |                    | \$100,000       |
| 7040-04 Wireless Internet  |                    | \$45,000        |
| Household Supplies & Food  |                    | <b>645</b> 000  |
| 7055 Food (Fire Line Meals, Etc.)                                |                    | \$15,000        |
| 7070 Household Expenses  | <b>ድ</b> ጋር 000    | \$35,000        |
| 7070-01 Cleaning Supplies  | \$25,000           |                 |
| 7070-02 Small Appliance/Kitchen Goods 7070-03 Furniture & Linens | \$5,000<br>\$5,000 |                 |
| 7070-03 Furniture & Linens<br>7071 Household Services            | \$5,000            | \$37,000        |
| 7071-01 Towel Service  | \$13,500           | ψ37,000         |
| 7071-01 Towel Service 7071-02 Pest Control Service               | \$10,000           |                 |
| 7071-02 Fest Control Service 7071-03 Bottled Water Service       | \$10,000           |                 |
| 7071-03 Bottled Water Service 7071-04 Janitorial Service         | φ13,300            | \$2,700         |
| Special District Costs   |                    | Ψ2,700          |
| 6222 Tax Collection Billing Fee                                  |                    | \$52,000        |
| 7401 District Special Expenses                                   |                    | \$3,500         |
| Office Supplies and Postage                                      |                    | ψο,σσσ          |
| 7265 Office Expenses   |                    | \$61,000        |
| 7265-01 Office Supplies  | \$55,000           | Ψσ.,σσσ         |
| 7265-02 Postage  | \$3,000            |                 |
| 7265-03 Computers & Supplies                                     | \$3,000            |                 |
| Other  | +-,                |                 |
| 7250 Memberships & Subscriptions                                 |                    | \$17,000        |
| 7260 Miscellaneous Expenses                                      |                    | \$2,500         |
| 7305 Secured Property Tax  |                    | \$200           |
| 7325 Publications & Legal Notices                                |                    | \$2,000         |
| Advertising bids, public meetings, etc.                          |                    | . ,             |
| 7340 Rents & Leases - Str/Imp/Grds/Equip.                        |                    | \$2,500         |
| Hydrant rentals (Bakman Water), mountaintop repeater sites,      |                    |                 |
| office machine & power tool rental                               |                    |                 |
| 7402 EMT recertification Fee per CCEMSA                          |                    | \$1,000         |
|  |                    |                 |

| 7403 PIO Expenses<br>7405 Prevention Budget<br>7405-01 Training   | \$5,000               | \$7,000<br>\$172,900   |
|---|-----------------------|--|
| 7405-02 Information/Education   | \$2,500               |  |
| 7405-03 Weed Abatement  | \$3,000               |  |
| 7405-04 LE Investigations<br>7405-05 LE Incidents   | \$2,000<br>\$1,600    |  |
| 7405-05 LE Incidents 7405-06 Protection/Planning  | \$1,600<br>\$12,000   |  |
| 7405-07 Technical Services (Plan Review Contractor)   | \$130,000             |  |
| 7405-08 Office Space Lease  | \$16,800              |  |
| 7407 Lexipol  |                       | \$12,813   |
| 7408 Target Solutions/Check it  |                       | \$2,420  |
| 7409 Tablet Command   |                       | \$40,000   |
| 7531 Community Facilities District  |                       | \$2,000  |
| 7541 Website Administration   |                       | \$10,000   |
| 9002 Bank Charges   |                       | \$18,000<br>\$18,500   |
| <b>7235 Medical And Oxygen Supplies</b> 7235-01 Supplies, Medical   | \$15,000              | φ10,500  |
| 7235-02 Oxygen  | \$3,500               |  |
| Training - General  | φο,σσσ                |  |
| 7251 Conferences, Seminars, Training for staff  |                       | \$5,000  |
| 7404 Training Budget  |                       | \$65,000   |
| 7385 Small Tools And Supplies   |                       | \$7,500  |
| Wrenches, screwdrivers, hammers, etc.   |                       |  |
| for engines and stations  | _                     | \$30,026,005   |
| Total Agreements, Services & Supplies   |                       | <b>\$30,026,005</b>  |
|   |                       |  |
| Capital Equipment   |                       |  |
| 0401 Capital Equipment: Fire Engines & Support Vehicles   |                       | \$890,000  |
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| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle  | \$110,000             | \$890,000  |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3)  |                       |  |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine)   | \$110,000             | \$358,476  |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment  | \$110,000             | \$358,476<br>\$117,000   |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine)   | \$110,000             | \$358,476<br>\$117,000<br>\$123,000  |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA   | \$110,000             | \$358,476<br>\$117,000   |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA 0402-02 TIC 0402-03 Air Monitors 0402-04 Small Engine   | \$110,000             | \$358,476<br>\$117,000<br>\$123,000<br>\$18,000  |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA 0402-02 TIC 0402-03 Air Monitors 0402-04 Small Engine 0403 Fire Hose  | \$110,000             | \$358,476<br>\$117,000<br>\$123,000<br>\$18,000<br>\$10,000<br>\$3,000<br>\$65,000   |
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| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA 0402-02 TIC 0402-03 Air Monitors 0402-04 Small Engine 0403 Fire Hose 0404 Nozzles 0405 Communications Equipment   | \$110,000             | \$358,476<br>\$117,000<br>\$123,000<br>\$18,000<br>\$10,000<br>\$3,000<br>\$65,000<br>\$7,500<br>\$47,000  |
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| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA 0402-02 TIC 0402-03 Air Monitors 0402-04 Small Engine 0403 Fire Hose 0404 Nozzles 0405 Communications Equipment 0406 Computer Equipment and Software 0407 Furniture/Appliances/Misc Equip 0408 Technical Rescue Program 0409 Ladder Testing 0413 Exercise Equipment 0417 Data Analytics Program 0418 Staffing Software Project  | \$110,000             | \$358,476<br>\$117,000<br>\$123,000<br>\$18,000<br>\$10,000<br>\$3,000<br>\$65,000<br>\$7,500<br>\$47,000<br>\$60,000<br>\$45,000<br>\$12,000<br>\$15,000<br>\$18,000<br>\$34,000              |
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| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA 0402-02 TIC 0402-03 Air Monitors 0402-04 Small Engine 0403 Fire Hose 0404 Nozzles 0405 Communications Equipment 0406 Computer Equipment and Software 0407 Furniture/Appliances/Misc Equip 0408 Technical Rescue Program 0409 Ladder Testing 0413 Exercise Equipment 0417 Data Analytics Program 0418 Staffing Software Project 0419 Mobile Computer/AVL Program 0422 Automotive Shop Equipment 0424 Collective Data, Fleet Services Program                     | \$110,000             | \$358,476<br>\$117,000<br>\$123,000<br>\$18,000<br>\$10,000<br>\$3,000<br>\$65,000<br>\$47,000<br>\$47,000<br>\$45,000<br>\$20,000<br>\$12,000<br>\$15,000<br>\$18,000<br>\$34,000<br>\$60,000 |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3)  8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA 0402-02 TIC 0402-03 Air Monitors 0402-04 Small Engine 0403 Fire Hose 0404 Nozzles 0405 Communications Equipment 0406 Computer Equipment and Software 0407 Furniture/Appliances/Misc Equip 0408 Technical Rescue Program 0409 Ladder Testing 0413 Exercise Equipment 0417 Data Analytics Program 0418 Staffing Software Project 0419 Mobile Computer/AVL Program 0422 Automotive Shop Equipment 0424 Collective Data, Fleet Services Program Capital Facilities | \$110,000<br>\$30,000 | \$358,476<br>\$117,000<br>\$123,000<br>\$18,000<br>\$10,000<br>\$3,000<br>\$65,000<br>\$47,000<br>\$47,000<br>\$45,000<br>\$12,000<br>\$12,000<br>\$15,000<br>\$14,000<br>\$10,000             |
| 0401 Capital Equipment: Fire Engines & Support Vehicles 0401-01 Fire Engine (Type1) 1 Vehicle 0401-02 Command Vehicles 1 Vehicle 0401-03 Capital Outlay - Engines (Type 3) 8600 Lease-purchase (1 Truck & 1 Engine) 0402 Fire Fighting Equipment 0402-01 SCBA 0402-02 TIC 0402-03 Air Monitors 0402-04 Small Engine 0403 Fire Hose 0404 Nozzles 0405 Communications Equipment 0406 Computer Equipment and Software 0407 Furniture/Appliances/Misc Equip 0408 Technical Rescue Program 0409 Ladder Testing 0413 Exercise Equipment 0417 Data Analytics Program 0418 Staffing Software Project 0419 Mobile Computer/AVL Program 0422 Automotive Shop Equipment 0424 Collective Data, Fleet Services Program                     | \$110,000             | \$358,476<br>\$117,000<br>\$123,000<br>\$18,000<br>\$10,000<br>\$3,000<br>\$65,000<br>\$47,000<br>\$47,000<br>\$45,000<br>\$12,000<br>\$12,000<br>\$15,000<br>\$14,000<br>\$10,000             |

| \$40,000<br>\$0<br>\$0<br>\$124,756<br>\$60,000<br><b>\$4,797,811</b> |
|---|
| \$0<br>\$0<br>\$124,756   |
| \$0<br>\$0  |
| \$0   |
|   |
| \$40,000  |
|   |
|   |
| \$1,577,479   |
|   |
|   |
|   |
|   |

| SUMMARY   |  |
|---|--|
| New Station 72 Project Carry Over Funds 5232 Hurtado - State of CA Carry Over Funds REVENUE PROJECTION Total Available Funds                                      | \$1,577,479<br>\$1,350,000<br><b>\$32,280,011</b><br><b>\$35,207,490</b> |
| Expenditure Projections:  |  |
| CAL FIRE Schedule A Agreement   | \$25,069,518   |
| Labor and Related Costs   | \$1,449,000  |
| Operating Expense   | \$3,507,487  |
| Total Capital Equipment And Facilities  | \$4,797,811  |
| TOTAL EXPENDITURE PROJECTION  | \$34,823,816   |
| Projected Net Fund Balance Forward - June 30, 2023  | + \$383,674  |
| Fund Balance Pass Through into Assigned or Restricted Accounts  Transition Agreement Fund  CFD Zone 1A Fund  CFD Zone 1B Fund  CFD Zone 2A Fund  CFD Zone 2B Fund | \$160,292<br>\$30,712<br>\$57,367<br>\$25,897<br>\$10,485                |
| Total Pass Through to Restricted Funds  | \$284,753  |
| Projected Fund Balance Minus Pass Through* - June 30, 2023 *Net fund balance is an Assigned Fund, Operating Cash.   | \$98,921   |

## **FUND BALANCE PROJECTIONS**

## Assigned/Committed/Restricted Funds As of June 30, 2022:

| Assigned Funds:  |            |   |
|--|------------|---|
| Operating Cash:  |            |   |
| Cash Balance Carry Forward   |            | \$2,381,881                             |
| Cash balance needed to pay first six months of fiscal year expenditures. |            | , , ,                                   |
| Initial tax revenue teeter payment is not received until late December.  |            |   |
| Transition Agreement Fund (Station Relocation)                           |            | \$1,693,633                             |
| Hydrant Maint. Systems   |            | \$2,590                                 |
| Special Revenue Funds  |            | \$47,068                                |
| PrePaids (Non-Spendable)   |            | \$10,509                                |
| Committed Funds:   |            | ψ.σ,σσσ                                 |
| Capital Equipment:   |            | \$1,392,438                             |
| a. Communications Equipment  | \$257,291  | ψ·,σσ <u>=</u> , .σσ                    |
| b. Fire Equipment  | \$348,717  |   |
| c. Mobile Equipment Replacement  | \$786,430  |   |
| Training Center Fund   | ψ. σσ, .σσ | \$4                                     |
| Capital Facilities   |            | \$4,404,104                             |
| ouplia. Fubilities   |            | Ψ 1, 10 1, 10 1                         |
| Restricted Funds:  |            |   |
| Zone A (CSA #44, Monte Verde)  |            | \$249,902                               |
| CFD Zone 1A (Millerton Area, Brick&Mortar)                               |            | \$256,841                               |
| CFD Zone 1B (Millerton Area, Personnel Services)                         |            | \$337,842                               |
| CFD Zone 2A (General District Area, Brick & Mortar)                      |            | \$230,379                               |
| CFD Zone 2B (General District Area, Personnel Services)                  |            | \$135,471                               |
| Audited Total Fund Balance as of July 1, 2022                            |            | \$11,142,662                            |
| Audited 21/22 Carry forward June 30, 2022 (See Appendix B)               |            | \$0                                     |
| Projected 22/23 Carry forward (Estimate) June 30, 2023 (See Appendix C)  |            | \$722,684                               |
| ,                                  |            | , |
| Projected 23/24 Carry forward (Estimate) June 30, 2024 (See Summary)     |            | \$383,674                               |
| Projected Total Fund Balance as of July 1, 2023                          | \$         | 12,249,020                              |

#### Appendix A-Schedule A

|              |               | No. | Class.   |        | Months | Monthly<br>Salary | Annual<br>Salary | Benefits<br>Salary<br>93.93% | Total<br>Salary<br>& Benefits | EDWC<br>Salary | EDWC<br>Monthly | Benefits<br>EDWC<br>57.98% | Total<br>EDWC &<br>Benefits | Total<br>Annual<br>Salary |
|--------------|---------------|-----|----------|--------|--------|-------------------|------------------|------------------------------|-------------------------------|----------------|-----------------|----------------------------|-----------------------------|---------------------------|
| Millerton    | Station 72    | 3   | Captain  | TMR    | 36     | \$6,353           | \$228,708        | \$214,825                    | \$443,533                     | \$6,353        | \$3,419         | \$1,982                    | \$194,440                   | \$637,974                 |
|              |               | 1   | Captain  | FCFPD  | 12     | \$6,353           | \$76,236         | \$71,608                     | \$147,844                     | \$6,353        | \$3,419         | \$1,982                    | \$64,813                    | \$212,658                 |
|              |               | 4   | Engineer | TMR    | 48     | \$5,464           | \$262,272        | \$246,352                    | \$508,624                     | \$5,464        | \$2,940         | \$1,705                    | \$222,976                   | \$731,600                 |
|              |               | 1   | Engineer | FCFPD  | 12     | \$5,464           | \$65,568         | \$61,588                     | \$127,156                     | \$5,464        | \$2,940         | \$1,705                    | \$55,744                    | \$182,900                 |
| Clovis       | Station 85    | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 2   | Engineer |        | 24     | \$5,464           | \$131,136        | \$123,176                    | \$254,312                     | \$5,464        | \$2,940         | \$1,705                    | \$111,488                   | \$365,800                 |
|              |               | 2   | FF 11    |        | 24     | \$4,883           | \$117,192        | \$110,078                    | \$227,270                     | \$4,883        | \$2,628         | \$1,524                    | \$99,633                    | \$326,903                 |
| South Fresno | Ladder 87     | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 4   | Engineer |        | 48     | \$5,464           | \$262,272        | \$246,352                    | \$508,624                     | \$5,464        | \$2,940         | \$1,705                    | \$222,976                   | \$731,600                 |
| Relief       | 72/85/87      | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 1   | Engineer |        | 12     | \$5,464           | \$65,568         | \$61,588                     | \$127,156                     | \$5,464        | \$2,940         | \$1,705                    | \$55,744                    | \$182,900                 |
| Clovis Lakes | Station 86    | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 4   | Engineer |        | 48     | \$5,464           | \$262,272        | \$246,352                    | \$508,624                     | \$5,464        | \$2,940         | \$1,705                    | \$222,976                   | \$731,600                 |
|              |               | 2   | Engineer | FC MOU | 24     | \$5,464           | \$131,136        | \$123,176                    | \$254,312                     | \$5,464        | \$2,940         | \$1,705                    | \$111,488                   | \$365,800                 |
| Morgan Cany  | or Station 74 | 2   | Captain  | FC MOU | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 2   | FF11     | FC MOU | 24     | \$4,883           | \$117,192        | \$110,078                    | \$227,270                     | \$4,883        | \$2,628         | \$1,524                    | \$99,633                    | \$326,903                 |
| Sanger HQ    | Station 84    | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 2   | Engineer |        | 24     | \$5,464           | \$131,136        | \$123,176                    | \$254,312                     | \$5,464        | \$2,940         | \$1,705                    | \$111,488                   | \$365,800                 |
|              |               | 2   | FF 11    |        | 24     | \$4,883           | \$117,192        | \$110,078                    | \$227,270                     | \$4,883        | \$2,628         | \$1,524                    | \$99,633                    | \$326,903                 |
| Relief       | 86/74/84      | 2   | Engineer |        | 24     | \$5,464           | \$131,136        | \$123,176                    | \$254,312                     | \$5,464        | \$2,940         | \$1,705                    | \$111,488                   | \$365,800                 |
| Del Rey      | Station 82    | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
| ,            |               | 3   | Engineer |        | 36     | \$5,464           | \$196,704        | \$184,764                    | \$381,468                     | \$5,464        | \$2,940         | \$1,705                    | \$167,232                   | \$548,700                 |
|              |               | 2   | Engineer | FC MOU | 24     | \$5,464           | \$131,136        | \$123,176                    | \$254,312                     | \$5,464        | \$2,940         | \$1,705                    | \$111,488                   | \$365,800                 |
| Dozer 43     | Staffing      | 2   | HFEO     | FC MOU | 24     | \$6,486           | \$155,664        | \$146,215                    | \$301,879                     | \$6,486        | \$3,490         | \$2,024                    | \$132,341                   | \$434,220                 |
| Parlier      | Station 71    | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 2   | FF 11    |        | 24     | \$4,883           | \$117,192        | \$110,078                    | \$227,270                     | \$4,883        | \$2,628         | \$1,524                    | \$99,633                    | \$326,903                 |
| Selma        | Station 83    | 2   | Captain  |        | 24     | \$6,353           | \$152,472        | \$143,217                    | \$295,689                     | \$6,353        | \$3,419         | \$1,982                    | \$129,627                   | \$425,316                 |
|              |               | 2   | Engineer |        | 24     | \$5,464           | \$131,136        | \$123,176                    | \$254,312                     | \$5,464        | \$2,940         | \$1,705                    | \$111,488                   | \$365,800                 |
|              |               | 2   | FF 11    |        | 24     | \$4,883           | \$117,192        | \$110,078                    | \$227,270                     | \$4,883        | \$2,628         | \$1,524                    | \$99,633                    | \$326,903                 |
| Relief       | 82/71/83      | 3   | Engineer |        | 36     | \$5,464           | \$196,704        | \$184,764                    | \$381,468                     | \$5,464        | \$2,940         | \$1,705                    | \$167,232                   | \$548,700                 |
| South Fresno | Squad 87      | 3   | Engineer |        | 36     | \$5,464           | \$196,704        | \$184,764                    | \$381,468                     | \$5,464        | \$2,940         | \$1,705                    | \$167,232                   | \$548,700                 |
|              |               | 1   | FF 11    |        | 12     | \$4,883           | \$58,596         | \$55,039                     | \$113,635                     | \$4,883        | \$2,628         | \$1,524                    | \$49,817                    | \$163,452                 |

#### Appendix A-Schedule A

|                  |                 |      |                        |          | *              |                     | *               |                           |                |                    |                        |                          | *                |
|------------------|-----------------|------|------------------------|----------|----------------|---------------------|-----------------|---------------------------|----------------|--------------------|------------------------|--------------------------|------------------|
| Caruthers        | Station 90      | 2    | Captain                | 24       | \$6,353        | \$152,472           | \$143,217       | \$295,689                 | \$6,353        | \$3,419            | \$1,982                | \$129,627                | \$425,316        |
|                  |                 | 4    | Engineer               | 48       | \$5,464        | \$262,272           | \$246,352       | \$508,624                 | \$5,464        | \$2,940            | \$1,705                | \$222,976                | \$731,600        |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
| Easton           | Station 89      | 2    | Captain                | 24       | \$6,353        | \$152,472           | \$143,217       | \$295,689                 | \$6,353        | \$3,419            | \$1,982                | \$129.627                | \$425,316        |
|                  |                 | 1    | Engineer               | 12       | \$5,464        | \$65,568            | \$61,588        | \$127,156                 | \$5,464        | \$2,940            | \$1,705                | \$55,744                 | \$182,900        |
|                  |                 | 2    | FF 11                  | 24       | \$4,883        | \$117,192           | \$110,078       | \$227,270                 | \$4,883        | \$2,628            | \$1,524                | \$99,633                 | \$326,903        |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
| Relief           | S87/90/89       | 1    | Captain                | 12       | \$6,353        | \$76,236            | \$71,608        | \$147,844                 | \$6,353        | \$3,419            | \$1,982                | \$64,813                 | \$212,658        |
|                  |                 | 2    | Engineer               | 24       | \$5,464        | \$131,136           | \$123,176       | \$254,312                 | \$5,464        | \$2,940            | \$1,705                | \$111,488                | \$365,800        |
|                  | 0 0.4           | •    | 0 11                   |          | <b>A. 0.50</b> | A. 50 170           | <b>0.1.0.01</b> | 0005.000                  | 00.050         | 00.440             | <b>A</b> 4 <b>a</b> 00 | <b>0.100.00</b>          | <b>*</b> 40= 040 |
| Harris Ranch     | Station 94      | 2    | Captain                | 24       | \$6,353        | \$152,472           | \$143,217       | \$295,689                 | \$6,353        | \$3,419            | \$1,982                | \$129,627                | \$425,316        |
|                  |                 | 1    | Engineer<br>FF 11      | 12       | \$5,464        | \$65,568            | \$61,588        | \$127,156                 | \$5,464        | \$2,940            | \$1,705<br>\$4,504     | \$55,744                 | \$182,900        |
|                  |                 | 2    | FF II                  | 24       | \$4,883        | \$117,192           | \$110,078       | \$227,270                 | \$4,883        | \$2,628            | \$1,524                | \$99,633                 | \$326,903        |
| Huron            | Station 93      | 2    | Captain                | 24       | \$6,353        | \$152,472           | \$143,217       | \$295,689                 | \$6,353        | \$3,419            | \$1,982                | \$129,627                | \$425,316        |
|                  | Oldiioii oo     | 2    | FF 11                  | 24       | \$4,883        | \$117,192           | \$110,078       | \$227,270                 | \$4,883        | \$2,628            | \$1,524                | \$99,633                 | \$326,903        |
|                  |                 | _    |                        |          | * 1,000        | *****               | *******         | <b>4</b> ==: ,=: <b>5</b> | <b>V</b> 1,000 | <del>+</del> =,-=- | ¥ 1,5= 1               | <b>4</b> - 2 - 7 - 2 - 2 | **==,***         |
| Tranquility      | Station 95      | 2    | Captain                | 24       | \$6,353        | \$152,472           | \$143,217       | \$295,689                 | \$6,353        | \$3,419            | \$1,982                | \$129,627                | \$425,316        |
|                  |                 | 2    | FF 11                  | 24       | \$4,883        | \$117,192           | \$110,078       | \$227,270                 | \$4,883        | \$2,628            | \$1,524                | \$99,633                 | \$326,903        |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
| Relief           | 93/94/95        | 2    | Engineer               | 24       | \$5,464        | \$131,136           | \$123,176       | \$254,312                 | \$5,464        | \$2,940            | \$1,705                | \$111,488                | \$365,800        |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
| Mendota          | Station 96      | 2    | Captain                | 24       | \$6,353        | \$152,472           | \$143,217       | \$295,689                 | \$6,353        | \$3,419            | \$1,982                | \$129,627                | \$425,316        |
| Mendola          | Station 30      | 4    | Engineer               | 48       | \$5,464        | \$262,272           | \$246,352       | \$508,624                 | \$5,464        | \$2,940            | \$1,705                | \$222,976                | \$731,600        |
|                  |                 | 7    | Linginieer             | 40       | ψ0,+0+         | Ψ202,212            | Ψ240,332        | Ψ300,024                  | ψ5,404         | Ψ2,340             | ψ1,705                 | Ψ222,970                 | Ψ131,000         |
|                  | Total Count     | 105  |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
| Command/Su       | upport          |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
|                  |                 |      |                        |          |                |                     |                 |                           |                |                    |                        |                          |                  |
| Division Chief   |                 | 1    | Div. Chief             | 12       | \$15,413       | \$184,956           | \$173,729       | \$358,685                 | \$0            | \$0                | \$0                    | \$0                      | \$358,685        |
| Battalion Chie   |                 | 4    | Batt. Chief            | 48       | \$7,405        | \$355,440           | \$333,865       | \$689,305                 | \$7,405        | \$3,985            | \$2,311                | \$302,184                | \$991,489        |
| Fire Prev Offi   |                 | 1    | Captain                | 12       | \$6,353        | \$76,236            | \$71,608        | \$147,844                 | \$6,353        | \$3,419            | \$1,982                | \$64,813                 | \$212,658        |
| Training Offic   | er              | 3    | Captain                | 36       | \$6,353        | \$228,708           | \$214,825       | \$443,533                 | \$6,353        | \$3,419            | \$1,982                | \$194,440                | \$637,974        |
|                  |                 |      |                        | SBR MISC | 82.09%         | SBR HFEO            | 66.88%          |                           |                |                    |                        |                          |                  |
| Equip Mgr.       |                 | 1    | FEM                    | 6        |                | erage non fire se   |                 |                           |                |                    | \$373                  |                          | \$2,238          |
| Equip Mechai     | nic             | 0    | HEM                    | 0        | \$6,805        | stage flori life se | \$4,551         |                           |                |                    | φυτυ                   |                          | \$0              |
| District Finance |                 | 1    | SSA                    | 12       | \$5,744        |                     | \$4,715         |                           |                |                    |                        |                          | \$125,511        |
| Research Dat     |                 | 1    | GIS                    | 12       | \$7,042        |                     | \$5,781         |                           |                |                    |                        |                          | \$153,873        |
| Clerical         | HQ              | 0    | OFF TEC                | 0        | \$3,968        |                     | \$3,257         |                           |                |                    |                        |                          | \$0              |
| Clerical         | Training Bureau | 0    | OFF TEC                | 0        | \$3,968        |                     | \$3,257         |                           |                |                    |                        |                          | \$0              |
| Personnel        |                 | 1    | Senior Pers Specialist | 12       | \$5,938        |                     | \$4,875         |                           |                |                    |                        |                          | \$129,750        |
| Comm. Op.        |                 | 6.00 | Comm. Op.              | 72       | \$5,468        |                     | \$3,679         | _                         |                |                    |                        |                          | \$658,575        |
|                  |                 |      |                        |          |                | COM OP SBR          |                 |                           |                |                    |                        |                          |                  |
| Overtime         |                 |      |                        |          | \$1,400,000    | 1.45%               | 6 SBR           |                           |                |                    |                        |                          | \$1,420,300      |
|                  |                 |      |                        |          |                |                     |                 | OUDTOTAL                  | DEDOONSE       | . OED\//CE         |                        |                          | 04.005.000       |
|                  |                 |      |                        |          |                |                     |                 | SUBTOTAL                  | PERSONNE       | L SERVICES         | •                      |                          | 24,635,980       |

| Salary Cost Avoid | dance due to C | Open Position:              | PM               |                 |           |           |           |           |              |           |           |             |              |
|-------------------|----------------|-----------------------------|------------------|-----------------|-----------|-----------|-----------|-----------|--------------|-----------|-----------|-------------|--------------|
| ,                 | 1              | BC                          | 12               | \$7,405         | \$88,860  | \$83,466  | \$172,326 | \$7,405   | \$3,985      | \$2,311   | \$75,546  | \$247,872   |              |
|                   | 1              | Comm Op.                    | 28               | \$5,468         |           | \$3,679   |           |           |              |           |           | \$256,112   |              |
|                   | 1              | OFF TEC                     | 0                | \$3,968         |           | \$2,654   |           |           |              | \$0       |           | \$0         |              |
|                   | 5              | Captain                     | 60               | \$6,353         | \$381,180 | \$358,042 | \$739,222 | \$6,353   | \$3,419      | \$1,982   | \$324,067 | \$1,063,290 |              |
|                   | 4              | FF 11                       | 42               | \$4,883         | \$205,086 | \$192,637 | \$397,723 | \$4,883   | \$2,628      | \$1,524   | \$174,358 | \$572,081   |              |
|                   | 3              | Engineer                    | 24               | \$5,464         | \$131,136 | \$123,176 | \$254,312 | \$5,464   | \$2,940      | \$1,705   | \$111,488 | \$365,800   |              |
|                   |                |                             |                  |                 |           |           |           |           |              |           |           | \$2,505,155 |              |
|                   |                |                             |                  |                 |           |           |           |           | Uniforms     |           |           | \$19,448    |              |
|                   |                |                             |                  | Uniforms:       | Safety    | \$19,170  |           |           | Tools        |           | _         | \$0         |              |
|                   |                |                             |                  |                 | HEM       | 0         | _         |           | Subtotal     |           |           | \$2,524,603 |              |
|                   |                |                             |                  |                 | Subtotal  | \$19,170  |           |           | Admin Rate:  | 0.00%     | _         | \$0         |              |
|                   |                |                             |                  | SBR             | 1.45%     | \$278     |           |           | Total        |           |           | \$2,524,603 |              |
|                   |                |                             |                  |                 | Total     | \$19,448  | _         |           |              |           | •         |             |              |
|                   |                |                             |                  |                 |           |           | =         |           | Less Cost A  | voidance: |           |             | -\$2,524,603 |
| Operating Exper   | nses           |                             |                  |                 |           |           |           |           |              |           |           |             |              |
|                   |                |                             |                  |                 |           |           |           |           |              |           |           |             |              |
| P                 | Personal Care  |                             |                  |                 |           |           |           |           |              |           |           |             |              |
|                   |                | Allowances Uniform          |                  |                 |           | \$245,520 | _         |           |              |           |           | \$245,520   |              |
|                   |                | Benefits Applied to Uniform | n Allowance (POF | employees only) |           | 1.45%     |           |           |              |           |           | \$3,560     |              |
|                   |                | Tool & Coverall Allowance   | (HEM)            |                 |           |           |           |           |              |           |           | \$3,074     |              |
|                   |                |                             |                  |                 |           |           |           |           |              |           |           |             |              |
|                   |                |                             |                  |                 |           |           |           | SUBTOTAL  | OPERATING I  | EXPENSES  | 5         |             | 252,154      |
|                   |                |                             |                  |                 |           |           |           | TOTAL PER | RSONNEL AND  | OPERATI   | NG EXPENS | SES -       | 22,363,531   |
|                   |                |                             |                  |                 |           |           |           | ADMINISTE | RATIVE CHARG | SE .      |           | 12.10%      | 2,705,987    |
|                   |                |                             |                  |                 |           |           | TOTAL PER | RSONNEL S | SERVICES SC  | HEDULE    | A CONTRA  | CT          | \$25,069,518 |

| END of FY 21/22 Projection VS Actual                       |                  |               |  |  |  |  |  |  |  |
|--|------------------|---------------|--|--|--|--|--|--|--|
| REVENUE:   |                  |               |  |  |  |  |  |  |  |
| KLVLIVOL.  | Predicted Budget | Audit Accuals |  |  |  |  |  |  |  |
|  | 8/8/2022         | 8/30/2022     |  |  |  |  |  |  |  |
| Actual Revenue   | \$32,581,164     | \$32,907,287  |  |  |  |  |  |  |  |
|  |                  |               |  |  |  |  |  |  |  |
| Remaining Tax Revenue                                      | \$0              | \$0           |  |  |  |  |  |  |  |
| Service Contracts  | \$0              | \$0           |  |  |  |  |  |  |  |
| Dervice Contracts  | ΨΟ               | ΨΟ            |  |  |  |  |  |  |  |
| Misc. (Interest, Fleet Services, Protection Planning, etc) | \$126,779        | \$0           |  |  |  |  |  |  |  |
|  |                  |               |  |  |  |  |  |  |  |
| Projected Subtotal AR                                      | \$126,779        | \$0           |  |  |  |  |  |  |  |
|  | ·                |               |  |  |  |  |  |  |  |
| Projected Total Revenue:                                   | \$32,707,943     | \$32,907,287  |  |  |  |  |  |  |  |
|  |                  |               |  |  |  |  |  |  |  |
| Expenses:  |                  |               |  |  |  |  |  |  |  |
| Actual Expenses  | \$19,607,196     | \$30,565,218  |  |  |  |  |  |  |  |
| Fire Engines, Lease Purchase Payment:                      | \$358,475        | \$358,475     |  |  |  |  |  |  |  |
| Adjusted Actual Expense to Date:                           | \$19,965,671     | \$30,923,693  |  |  |  |  |  |  |  |
| Estimated Accounts Payable (bills remaining to be paid):   |                  |               |  |  |  |  |  |  |  |
| CAL FIRE Schedule A  | \$10,670,650     | \$0           |  |  |  |  |  |  |  |
| Service Contracts  |                  |               |  |  |  |  |  |  |  |
| Mobile Equipment   | Φ0               | Φ0            |  |  |  |  |  |  |  |
| Grants<br>Misc.  | \$0              | \$0<br>\$0    |  |  |  |  |  |  |  |
| IIVIIOC.   | \$329,000        | Φυ            |  |  |  |  |  |  |  |
| Projected Subtotal AP:                                     | \$10,999,650     | \$0           |  |  |  |  |  |  |  |
|  |                  |               |  |  |  |  |  |  |  |
| Projected Total Expenses:                                  | \$30,965,321     | \$30,923,693  |  |  |  |  |  |  |  |
|  |                  |               |  |  |  |  |  |  |  |
| Projected End of Fiscal Year Net Balance +/-:              | \$1,742,622      | \$1,983,594   |  |  |  |  |  |  |  |

| END of FY 22/23 Projection                                 |                                   |                                 |
|--|-----------------------------------|---------------------------------|
| REVENUE:   |                                   |                                 |
|  | Amended Final Budget<br>3/17/2023 | <u>Projections</u><br>8/30/2023 |
| Actual Revenue   | \$33,608,893                      | \$34,518,341                    |
| Remaining Tax Revenue                                      | \$0                               | \$0                             |
| Service Contracts  | \$0                               | \$0                             |
| Misc. (Interest, Fleet Services, Protection Planning, etc) | \$0                               | \$19,996                        |
| Projected Subtotal AR                                      | \$0                               | \$19,996                        |
| Projected Total Revenue:                                   | \$33,608,893                      | \$34,538,337                    |
| Expenses: Actual Expenses                                  | \$32,512,984                      | \$26,054,646                    |
| Fire Engines, Lease Purchase Payment:                      | \$358,476                         | \$358,475                       |
| Adjusted Actual Expense to Date:                           | \$32,871,460                      | \$26,413,121                    |
| Estimated Accounts Payable (bills remaining to be paid):   |                                   |                                 |
| Tax Collection Billing Fee                                 |                                   | \$52,000                        |
| CAL FIRE Schedule A  |                                   | \$5,952,253                     |
| Service Contracts  |                                   | \$48,110                        |
| Projected Subtotal AP:                                     | \$0                               | \$6,052,363                     |
| Projected Total Expenses:                                  | \$32,871,460                      | \$32,465,484                    |
| Projected End of Fiscal Year Net Balance +/-:              | \$737,433                         | \$2,072,853                     |