

FRESNO COUNTY FIRE PROTECTION DISTRICT

FY 2021/2022



Final BUDGET

Presented on: 08/18/2021

BUDGET NARRATIVE

Goals and Highlights:

- Balanced Budget, Revenue exceeds expenses.
- Maintains Current Daily Staffing and Operational Levels.
- Provides for Facility Capital Improvement Projects.
- Provides for the purchase of Capital Equipment: Fire Engine, Command/Inspector Vehicles, and Grant Projects.
- Identifies specific restricted allocated balances for various capital improvement projects.
- Identifies cash carry forward balance. Cash utilized to pay bills during first five months of the fiscal year prior to Tax Teeter payments being received.
- Provides staff with the tools necessary to develop District Response Time Goals as per the Strategic Plan.
- Provides staff with the tools necessary to develop strategies to maintain the District's ISO rating.
- Work with government agencies to explore all avenues of funding to improve fire protection services.

REVENUE PROJECTIONS

3000 Property Tax Revenue		\$21,451,426
3100 Property Assessments (MNTA & CFD)		\$231,883
3380 Interest Income		\$350,000
4969 Transition Fees		\$337,658
Grant Revenue		\$113,911
4977 Volunteer Fire Assistance	\$19,827	
4979 Community Development Block Grants (WT-93 & Covid-19)	\$0	
4986 Department of Homeland Security (DHS)	\$73,762	
4988 Air Pollution Control District Grant	\$0	
4987-04 FEMA, Assistance to Firefighters (AFG)	\$20,322	
4989 OES, Power Resiliency Grant	\$0	
Fire Prevention		\$401,000
5001 Fire Report Fees	\$750	
5002 Firework Permit Fees	\$25,000	
5004 Protection/Planning Fees	\$375,000	
5005 Jury & Witness Fees	\$250	
Services-Other Agencies		\$3,556,804
5039 Fire Protection Contracts	\$2,153,325	
5039-13 Fresno County MOU	\$1,403,479	
Training Center		\$415,000
5101 Training Services	\$165,000	
5102 FCC Reimbursement	\$250,000	
5150 Shop Services		\$120,000
Other Income		\$1,988,550
5206 Rents	\$14,230	
5207 Assistance By Hire	\$450,000	
5208 Office of Emergency Services	\$0	
5209 First Responder Fees/Med. Aid	\$20,000	
5210 Other Sales	\$20,000	
5211 Miscellaneous	\$18,000	
5214 Rebates	\$15,000	
5215 Refunds	\$10,000	
5216 Donations	\$5,000	
5228 TMR Ladder Truck Reimbursement	\$1,334,820	
5230 TMC Fire Equipment Reimbursement	\$100,000	
5219 Returned Check Charges	\$1,500	
TOTAL PROJECTED REVENUE		\$28,966,232

EXPENDITURE PROJECTIONS

Contractual Specialized Services

7294-01 CAL FIRE Schedule A Agreement (See Appendix A)	\$19,854,782
7294-02 Fresno City Fire Agreement	\$96,215
7294-05 Merced County Fire Agreement	\$12,500
7294-06 Firebaugh City Fire Agreement	\$25,000
8002 Fresno County MOU Volunteer Company Support	\$70,000

0507-01 Hume Lake (HLVFD)	\$10,000
0507-02 Mountain Valley (MVFD)	\$10,000
0507-03 Pine Ridge (PRVFD)	\$10,000
0507-04 Huntington Lake (HLVFD)	\$10,000
0507-05 Big Creek (BCVFD)	\$10,000
0507-06 Other Department(s) Fleet Assistance	\$20,000

Repairs and Maintenance

7202 Maintenance - General (Minor) Equipment	\$10,000
7203 Maintenance - Communications (Radio Equipment)	\$15,000
7204-01 Maintenance - Vehicle (Automotive)	\$460,000
7204-02 Vehicle Striping	\$0
7204-03 Vehicle Refurbishment	\$30,000
7204-04 Diesel Fluids	\$4,000
7205 Maintenance - Auto Defibrillator	\$1,500
7206 Maintenance- SCBA/TIC/Air Monitor	\$20,000
7207 Maintenance - Jaws, Small Engine	\$15,000
7220 Maintenance- Structure/Improvements/Grounds Painting, repairing and minor modification of buildings, heating systems, water and fuel systems.	\$140,000

Labor and Related Costs

6200-01 Paid Call Firefighter	\$55,000	\$1,044,794
6200-02 PCF Program Business Management Cost	\$20,000	
6200-03 Fire Inspectors (3 Inspectors/1 Senior)	\$220,000	
6200-04 IT Administrator	\$80,000	
6200-05 Benefits	\$75,000	
6200-06 Unemployment Payments	\$5,000	
6200-09 PCF Heavy Equipment Operators	\$50,000	
6200-11 Uniforms-PCF/Sch C	\$5,000	
6200-12 District Clerical Staff	\$40,000	
6200-13 Heavy Equipment Mechanic	\$85,000	
6200-15 Equipment Services Assistant (Parts)	\$65,000	
6200-16 Administration Officer	\$120,000	
6200-17 Fleet Services Technician (Graphics)	\$75,000	
6200-18 Special Projects Analyst	\$29,794	
6200-19 Executive Officer	\$60,000	
6220 Payroll Tax Expense	\$60,000	

Travel and Transportation

7413 Transportation - Travel		\$17,000
7413-01 Transportation/Travel Claim	\$15,000	
7413-02 Transportation Mileage	\$1,000	
7413-03 Historical Engine	\$1,000	
7414 Fuel		\$292,500
7414-01 Gasoline	\$50,000	
7414-02 Diesel	\$235,000	
7414-03 Red Dyed Diesel (Dozer & Tractors)	\$4,500	
7414-03 BOE Diesel Fuel Taxes	\$3,000	

Firefighting Clothing/Equipment		
7025-01 PPE Clothing		\$140,000
7025-02 Personal Safety Equipment		\$15,000
7025-03 Personal Safety Supplies		\$10,000
7025-04 Firefighting Foam		\$25,000
Legal and Professional		
7295 Professional & Specialized Services		\$247,900
7295-03 Professional Technical	\$242,900	
7295-04 Professional Services, Legal	\$5,000	
7300 District Legal Fees - General		\$150,000
General Utilities		\$241,000
7430-01 Electrical	\$140,000	
7430-02 Natural Gas	\$20,000	
7430-03 Propane	\$16,000	
7430-04 Waste Collection	\$35,000	
7430-05 Water Service	\$30,000	
7034 Insurance, All Types		\$321,314
7075-01 Workers Compensation	\$35,000	
7075-02 General Liability	\$286,314	
Communications		
7040-01 Telephone Services		\$40,000
7040-02 Long Distance Fees		\$500
7040-03 Cellular Services		\$120,000
7040-04 Wireless Internet		\$38,000
Household Supplies & Food		
7055 Food (Fire Line Meals, Etc.)		\$15,000
7070 Household Expenses		\$43,000
7070-01 Cleaning Supplies	\$35,000	
7070-02 Small Appliance/Kitchen Goods	\$3,000	
7070-03 Furniture & Linens	\$5,000	
7071 Household Services		\$33,500
7071-01 Towel Service	\$15,000	
7071-02 Pest Control Service	\$10,000	
7071-03 Bottled Water Service	\$8,500	
7071-04 Janitorial Service		\$35,000
Special District Costs		
6222 Tax Collection Billing Fee		\$52,000
7401 District Special Expenses		\$3,500
Office Supplies and Postage		
7265 Office Expenses		\$61,500
7265-01 Office Supplies	\$50,000	
7265-02 Postage	\$10,000	
7265-03 Computers & Supplies	\$1,500	
Other		
7250 Memberships & Subscriptions		\$12,000
7260 Miscellaneous Expenses		\$2,500
7305 Secured Property Tax		\$200
7325 Publications & Legal Notices		\$2,000
Advertising bids, public meetings, etc.		
7340 Rents & Leases - Str/Imp/Grds/Equip.		\$2,500
Hydrant rentals (Bakman Water), mountaintop repeater sites, office machine & power tool rental		
7402 EMT recertification Fee per CCEMSA		\$1,000
7403 PIO Expenses		\$5,000
7405 Prevention Budget		\$24,100

7405-01 Training	\$3,000	
7405-02 Information/Education	\$2,500	
7405-03 Weed Abatement	\$3,000	
7405-04 LE Investigations	\$2,000	
7405-05 LE Incidents	\$1,600	
7405-06 Protection/Planning	\$12,000	
7405-07 Technical Services (Plan Review Contractor)		\$115,000
7405-08 Office Space Lease		\$15,600
7407 Lexipol		\$11,150
7408 Target Solutions/Check it		\$12,000
7531 Community Facilities District		\$4,000
7541 Website Administration		\$1,900
7545 TMC Fire Equipment		\$100,000
9002 Bank Charges		\$18,000
7235 Medical And Oxygen Supplies		\$20,000
7235-01 Supplies, Medical	\$15,000	
7235-02 Oxygen	\$5,000	
Training - General		
7251 Conferences,Seminars, Training for staff		\$15,000
7404 Training Budget		\$50,000
7385 Small Tools And Supplies		\$7,500
Wrenches, screwdrivers, hammers, etc. for engines and stations		
Total Agreements, Services & Supplies		\$24,119,955

Capital Equipment

0401 Capital Equipment: Fire Engines & Support Vehicles		\$2,168,296
Dozer Transport	\$195,000	
0401-01 Ladder Truck (TMR)	\$1,334,820	
0401-02 Command Vehicles	2 Vehicles	\$140,000
Delivery Van	1 Vehicle	\$50,000
IT Vehicle	1 Vehicle	\$45,000
Vehicles/Equipment, Other	\$45,000	
8600 Lease-purchase (1 Truck & 1 Engine)	\$358,476	
0402 Fire Fighting Equipment		\$165,000
0402-01 SCBA/TIC/Air Monitors		\$380,000
0403 Fire Hose		\$65,000
0404 Nozzles		\$7,500
0405 Communications Equipment		\$35,000
0406 Computer Equipment and Software		\$60,000
0407 Furniture/Appliances/Misc Equip		\$45,000
0408 Technical Rescue Program		\$20,000
0409 Ladder Testing		\$10,000
0413 Exercise Equipment		\$12,500
0417 Data Analytics Program		\$18,000
0418 Staffing Software Project		\$18,000
0419 Mobile Computer Purchase Program		\$60,000
0422 Automotive Shop Equipment		\$10,000
0424 Collective Data, Fleet Services Program		\$7,500
Capital Facilities		
0505 Training Center (large classroom/office trailer)		\$200,000
0506 Station/Facilities Capital Improvements		\$300,168
0506-01 Station Improvement Projects	\$200,000	
0506-03 Station 74 Improvement Project	\$100,168	
0506-04 Protection/Planning Office Furniture	\$0	

Grant Matching Dollars

0411 Volunteer Fire Assistance	\$40,000
0416 Community Development Block Grants	\$0
0410 FEMA, Assistance for Firefighters	\$0
0425 Air Pollution Control District Grant	\$0
0423 Department of Homeland Security	\$95,000
0509 OES, Power Resiliency Grant (fire station generators)	\$262,122
Total Capital Equipment And Facilities	\$3,979,086

TOTAL PROJECTED EXPENDITURES **\$28,099,041**

SUMMARY

REVENUE PROJECTION **\$28,966,232**

Expenditure Projections:

CAL FIRE Schedule A Agreement \$19,854,782

Labor and Related Costs \$1,044,794

Operating Expense \$3,220,379

Total Capital Equipment And Facilities \$3,979,086

TOTAL EXPENDITURE PROJECTION **\$28,099,041**

Projected Net Fund Balance Forward - June 30, 2022 **+** **\$867,191**

Fund Balance Pass Through into Assigned or Restricted Accounts

Transition Agreement Fund \$337,658

CFD Zone 1A Fund \$30,623

CFD Zone 1B Fund \$51,555

CFD Zone 2A Fund \$38,540

CFD Zone 2B Fund \$16,165

Total Pass Through to Restricted Funds **\$474,541**

Projected Fund Balance Minus Pass Through* - June 30, 2022 **\$392,650**

*Net fund balance is an Assigned Fund, Operating Cash.

FUND BALANCE PROJECTIONS

Assigned/Committed/Restricted Funds As of June 30, 2021:

Assigned Funds:

Operating Cash:	
Cash Balance Carry Forward	\$1,684,386
Cash balance needed to pay first six months of fiscal year expenditures. Initial tax revenue teeter payment is not received until late December.	
Transition Agreement Fund (Station Relocation)	\$1,134,381
Hydrant Maint. Systems	\$2,513
Special Revenue Funds	\$80,686
PrePays (Non-Spendable)	\$18,916

Committed Funds:

Capital Equipment:	
a. Communications Equipment	\$257,291
b. Fire Equipment	\$348,717
c. Mobile Equipment Replacement	\$786,430
Training Center Fund	\$4
Capital Facilities	\$1,654,104

Restricted Funds:

Early Detection Program	\$766
Zone A (CSA #44, Monte Verde)	\$242,436
CFD Zone 1A (Millerton Area, Brick&Mortar)	\$195,504
CFD Zone 1B (Millerton Area, Personnel Services)	\$224,981
CFD Zone 2A (General District Area, Brick & Mortar)	\$179,349
CFD Zone 2B (General District Area, Personnel Services)	\$112,637

Total Estimated Fund Balance	\$6,923,101
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Projected 20/21 Carry forward (Estimate) June 30, 2021 (See Appendix B)	\$3,402,426
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Estimated Total Fund Balance as of July 1, 2021	\$ 10,325,527
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Projected 20/21 Carry forward (Estimate) June 30, 2022	\$867,191
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Estimated Total Fund Balance as of July 1, 2022	\$ 11,192,718
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Appendix A-Schedule A

		No.	Class.	Months	Monthly Salary	Annual Salary	Benefits Salary 64.48%	Total Salary & Benefits	EDWC Salary	EDWC Monthly	Benefits EDWC 40.47%	Total EDWC & Benefits	Total Annual Salary	
Caruthers	Station 90	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
Clovis	Station 85	4	Captain	48	\$5,690	\$273,120	\$176,108	\$449,228	\$5,719	\$3,078	\$1,246	\$207,514	\$656,742	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
Clovis Lakes	Station 86	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		4	Engineer	48	\$4,955	\$237,840	\$153,359	\$391,199	\$4,979	\$2,679	\$1,084	\$180,663	\$571,863	
Del Rey	Station 82	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		4	Engineer	48	\$4,955	\$237,840	\$153,359	\$391,199	\$4,979	\$2,679	\$1,084	\$180,663	\$571,863	
Easton	Station 89	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
Harris Ranch	Station 94	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
Huron	Station 93	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,063	\$97,512	\$62,876	\$160,388	\$4,430	\$2,384	\$965	\$80,371	\$240,759	
Mendota	Station 96	2	Captain	24	\$5,245	\$125,880	\$81,167	\$207,047	\$5,719	\$3,078	\$1,246	\$103,757	\$310,805	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
Millerton	Station 72	1	Captain	TMR	12	\$5,690	\$68,280	\$44,027	\$112,307	\$5,719	\$3,078	\$1,246	\$51,879	\$164,186
		2	Engineer	TMR	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931
		1	FF 11	TMR	12	\$4,408	\$52,896	\$34,107	\$87,003	\$4,430	\$2,384	\$965	\$40,186	\$127,189
		1	Captain	FCFPD	12	\$5,690	\$68,280	\$44,027	\$112,307	\$5,719	\$3,078	\$1,246	\$51,879	\$164,186
		1	FF 11	FCFPD	12	\$4,408	\$52,896	\$34,107	\$87,003	\$4,430	\$2,384	\$965	\$40,186	\$127,189
Sanger HQ	Station 84	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
Selma	Station 83	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
South Fresno	Station 87	4	Captain	48	\$5,690	\$273,120	\$176,108	\$449,228	\$5,719	\$3,078	\$1,246	\$207,514	\$656,742	
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	
	Squad	2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931	
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378	

Appendix A-Schedule A

Tranquility	Station 95	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378
Parlier	Station 71	2	Captain	18	\$5,690	\$102,420	\$66,040	\$168,460	\$5,719	\$3,078	\$1,246	\$77,818	\$246,278
		2	Engineer	18	\$4,955	\$89,190	\$57,510	\$146,700	\$4,979	\$2,679	\$1,084	\$67,749	\$214,448
		2	FF 11	18	\$4,408	\$79,344	\$51,161	\$130,505	\$4,430	\$2,384	\$965	\$60,279	\$190,784
County MOU Implementation													
Station 74	Staffing	2	Captain	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371
		2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931
		2	FF 11	24	\$4,408	\$105,792	\$68,215	\$174,007	\$4,430	\$2,384	\$965	\$80,371	\$254,378
WT 82	Staffing	2	Engineer	24	\$4,955	\$118,920	\$76,680	\$195,600	\$4,979	\$2,679	\$1,084	\$90,332	\$285,931
WT 86	Staffing	2	Engineer	18	\$4,955	\$89,190	\$57,510	\$146,700	\$4,979	\$2,679	\$1,084	\$67,749	\$214,448
Dozer 43	Staffing	2	HFE0	24	\$5,690	\$136,560	\$88,054	\$224,614	\$5,719	\$3,078	\$1,246	\$103,757	\$328,371
Command/Support													
Division Chief		2	Div. Chief	24	\$13,617	\$326,808	\$210,726	\$537,534	\$0	\$0	\$0	\$0	\$537,534
Battalion Chief		4	Batt. Chief	48	\$6,017	\$288,816	\$186,229	\$475,045	\$6,350	\$3,417	\$1,383	\$230,410	\$705,455
Fire Prev Officer		1	Captain	12	\$5,690	\$68,280	\$44,027	\$112,307	\$5,719	\$3,078	\$1,246	\$51,879	\$164,186
Training Officer		1	Captain	12	\$5,690	\$68,280	\$44,027	\$112,307	\$5,719	\$3,078	\$1,246	\$51,879	\$164,186
					66.60%								
Equip Mgr.		1	FEM	6	24 hour coverage non fire season						\$373		\$2,238
Equip Mechanic		2	HEM	24	\$6,573		\$4,378						\$262,815
District Finance Analyst		1	SSA	12	\$5,516		\$3,674						\$110,276
Research Data Analyst I		1	GIS	12	\$5,722		\$3,811						\$114,394
Clerical	HQ	1	OFF TEC	12	\$3,762		\$2,505						\$75,210
Clerical	HQ	1	OFF TEC	12	\$3,762		\$2,505						\$75,210
Clerical	Training Bureau	1	OFF TEC	12	\$3,762		\$2,505						\$75,210
Personnel		1	Senior Pers Specialist	12	\$5,431		\$3,617						\$108,577
Comm. Op.		6.00	Comm. Op.	72	\$5,770		\$3,403						\$660,467
Overtime					\$1,250,000		1.45%	SBR					\$1,268,125
SUBTOTAL PERSONNEL SERVICES												19,194,641	

END of FY 20/21 Projection

REVENUE:

	<u>Preliminary Budget</u>	<u>Final Budget</u>
	5/11/2021	8/10/2021
Actual Revenue	\$26,196,902	\$28,174,945
Accounts Receivable (estimated revenue still owed):		
Remaining Tax Revenue	\$1,125,000	\$0
Assessments (CFD/MNTFA)		
Service Contracts	\$450,300	\$300,000
Misc. (Interest , Fleet Services, Protection Planning, etc)	\$253,300	\$85,613
Grants (APCD, CDBG, VFA)	\$220,000	\$115,000
Training Services (FCC)	\$50,000	\$0
Projected Subtotal AR	\$2,098,600	\$500,613
Projected Total Revenue:	\$28,295,502	\$28,675,558

Expenses:

Actual Expenses	\$14,052,921	\$20,545,058
Fire Engines, Lease Purchase Payment:	\$358,475	\$358,475
<u>Adjusted Actual Expense to Date:</u>	\$14,411,396	\$20,903,533
Estimated Accounts Payable (bills remaining to be paid):		
CAL FIRE Schedule A	\$8,888,038	\$4,349,599
Service Contracts	\$30,000	
Mobile Equipment	\$819,648	
Grants	\$187,000	\$0
Misc.	\$750,000	\$20,000
Projected Subtotal AP:	\$10,674,686	\$4,369,599
Projected Total Expenses:	\$25,086,082	\$25,273,132
<u>Projected End of Fiscal Year Net Balance +/-:</u>	\$3,209,420	\$3,402,426